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00:00:02,059 --> 00:00:03,680

Dave Ryland

to everybody is, um I'm just gonna do a quick round around. How so? My name's Dave Ryan. I'm a strategic manager in community connections. And tomorrow I'll be on, uh, as the tactical commander, Um, just working down through the list. So, Paul, I'll come to you next, please. Just a quick introduction.

00:00:18,469 --> 00:00:21,649

Paul Barnard

Paul Barnard, service director for Strategic planning Infrastructure

00:00:22,940 --> 00:00:24,360

Dave Ryland

Um, Nick,

00:00:30,500 --> 00:00:30,530

Nick Carter

Sorry.

Nick Carter headed Housing and Growth, Strategic planning and infrastructure

00:00:39,650 --> 00:00:39,830

Dave Ryland

And next James Drake

00:00:42,189 --> 00:00:45,040

James Drake

Hi there. James Drake, Sector inspector for Plymouth South.

Uh, so I'll be on site, uh, tomorrow as well, uh, with, uh, the policing team.

00:00:50,189 --> 00:00:52,250

Dave Ryland

So I should choose James. Uh, Ellie?

Well, I don't know.

00:00:56,150 --> 00:01:00,259

Elinor Firth

I'm Eleanor Firth, and, um, I am the head of public and partner relations at Plymouth City Council.

Um, really makes sense for Jane to go next because Jane and I will be working together tomorrow on this.

00:01:08,309 --> 00:01:10,169

Dave Ryland

Yeah, but that ruins my like list.

00:01:10,529 --> 00:01:10,900

Elinor Firth

Sorry.

Very sorry.

Which case? Don't go to Jane next. Jane,

00:01:17,220 --> 00:01:21,129

Jane Slavin

Jane, slavin and corporate communications. Working with Ellie.

00:01:21,870 --> 00:01:23,040

Dave Ryland

Fantastic. Ray.

00:01:23,750 --> 00:01:26,889

Ray House

Uh, Ray House. I've been pulled in by the chief execs team to sort of pull everything into what we would do as an operational plan for any project or event ee're doing

00:01:33,010 --> 00:01:36,080

Dave Ryland

all right. Uh, yeah, I read that over the weekend. Thank you, Martin.

00:01:37,309 --> 00:01:40,910

Martin Ivatt

I am Martin. I the city centre regeneration coordinator. Um, in in Nick's team, Uh, and the the I guess the lead. Uh uh, Armada way from PC C side.

00:01:48,919 --> 00:01:50,739

Dave Ryland

Brilliant. Uh, Jillian.

00:01:53,089 --> 00:01:54,730

Julian Settrington

Hi. Yeah. Good morning, Julian Settrington. And I'm the on call Civil Protection officer this week from the civil Protection team.

00:02:01,919 --> 00:02:02,519

Dave Ryland

Phil Jailler.

00:02:07,089 --> 00:02:07,110

Phil Jailler

So I'm the project manager for Curry Brown. Um, and we were here in the office, on a site and on Armada Way.

Uh, I've got James, uh, Bloomfield and, uh, Dave Chudley with me as well from, uh, Morgan Sindal Marcus to be joining in a minute as well.

00:02:21,520 --> 00:02:23,229

Dave Ryland

Brilliant. Uh, Chantelle

00:02:25,660 --> 00:02:26,270

Chantelle, Good morning. I'm, um, one of the neighbourhood beat managers for the city centre and waterfront area.

Um, and have been the MBM focusing on this

00:02:36,000 --> 00:02:37,070

Dave Ryland

Hi Chantelle.

00:02:37,080 --> 00:02:41,270

Dave Ryland

And then last book, by no means least, uh, from what I can see is Vanessa.

00:02:42,809 --> 00:02:46,309

Vanessa Woodruff

Good morning, Vanessa Woodruff, part of the civil protection team.

Um, Dave is also trying to join from our team, but he's having some computer difficulties right now, so hopefully he'll get back on with us shortly.

00:02:57,119 --> 00:03:00,970

Dave Ryland

Brilliant. Ok, um, that seems to be the the trend of these meetings.

Last week it was connectivity, I believe, and and dropping in and out.

So hopefully you'll be able to join us shortly. So, um, just looking at the agenda that, uh, Julian's, uh, shared, uh, item number two is declarations of any items of interest.

Um, is there any declarations at this moment in time

Now, moving on to item number three items for urgent attention and decisions.

Are there any urgent decisions being required at this precise moment in time to take over the agenda? No. OK, so, um, police are Phil, just so you're aware you're not, um, Here we go, uh, cracking. Um, so going on

to item number four. So, uh, all members and police are Are there any current threat or security issues that we need to be made aware of at this time?

Any intelligence over the weekend following the the Herald articles? Uh, anyone got anything to say to say it's altered since last week?

00:04:05,960 --> 00:04:11,020

James Drake

Uh, from me? Um, we've had nothing. We've had no intelligence to suggest any change, Uh, so far.

00:04:16,200 --> 00:04:17,858

Dave Ryland

Fantastic. Um, so anything happened in and around the site?

Anything, uh, that you've been made aware of? Martin or Phil?

00:04:25,709 --> 00:04:28,309

Martin Ivatt

No. Nothing From our side. Nothing's changed PCC side I don't think anything has Morgan Sindall side as well.

00:04:35,790 --> 00:04:36,359

Dave Ryland

Ok, superb. So, uh so I'm just gonna drop into the chat cos I've just seen Dave put something in there. OK,

um

Thanks, Dave. So that is that is some new information. I didn't realise it was that big. So 1400 followers on the straw facebook page.

OK, um right. So item number five, there's no further information coming in around intelligence or security risks at the moment.

So Armada Way, specifics, uh, confirmed current position. Confirmed timelines.

Um, hopefully you've all had a chance to see Ray's, uh, kind of pull together of the plans over the over the period.

Um, I've got some observations, but but firstly, I, I think Martin or Paul or um

James, uh, is there anything from yourself just to talk through the plans at the moment?

You have to talk to us about them, please?

00:05:39,440 --> 00:05:41,739

Martin Ivatt

uh, I don't I mean, it all all made sense to me. I think there's something internally between me and Phil Jayla, as I said, deciding who Who has to do which part If, um, some of these scenarios did come to fruition.

Um, I think there's a matter on timing, and I don't know whether Paul might be best to talk about that. Um, Paul, do you wanna give a bit of background to that?

00:06:01,540 --> 00:06:04,279

Paul Barnard

What do you mean? In terms of the timing of the executive decision?

00:06:04,489 --> 00:06:07,059

Martin Ivatt

Yeah, because I think that that ultimately is a fundament that that hour is absolutely critical to this meeting, isn't it?

00:06:11,399 --> 00:06:14,519

Paul Barnard

And so the LA the last conversation we had was wouldn't it be best if the executive decision that's going to be signed by the leader, um, would be simultaneous with the, um uh, arrival on site?

Uh, well, the completion of the erection of the fencing,

Um, and, um, and the security being the security for the site being deployed?

Um, it it looks as though that's not going to be possible.

Um, largely due to the sort of the, uh, potential for challenge that we it could be argued that we would have instigated the decision ahead of it being signed by the leader.

Um uh, and the optics around, uh, there being no gap, literally no gap between the publication of the executive decision at seven with the, um effectively the mobilisation of the works that would start at eight for the removal of the trees.

So it's likely that notwithstanding, I think the view of, uh, the police and certainly Morgan Sindal, um, that that won't be possible. So we're just having a debate with our Democratic support team and monitoring officer about when, uh is the latest we can publish that, and the sort of debate is currently swinging between five and six o'clock. So there is going to be, um, the publication of a of an executive decision on our website with with related documentation probably an hour before the commencement of the erection of the, um, further fencing and the, uh, mobilisation of the, um of the security for the site.

00:07:52,329 --> 00:07:56,109

Dave Ryland

Yeah. Uh, Paul just picking up on that as I had the exact same conversation with Giles this morning, and I kind of I do understand his trepidation around or the risk factor around that.

So, um, I don't think we're gonna get a review of that, but it does then bring into question the the period from arrival on site to the to the implementation of perimeter fencing. Going up. Um, I see James has got his hand up. I'll come to James first, and then I'll I'll come back to my point.

00:08:18,660 --> 00:08:22,799

James Drake

Yes, just a quick question, Paul. Just in regards to that, uh, that publication, am I right in assuming that that doesn't give any information as to when it's going to take place? Just that the agreement has been taken that it will take place.

00:08:30,410 --> 00:08:31,529

Paul Barnard

No, no. The precise mobilisation is obviously a matter for us acting, uh, within that authority given by the executive decision. So there's no details about we'll do this at six o'clock and this at seven and this at eight. That is for us to sort out, but it does create that gap, um, which now looks as though it's unavoidable, and clearly as I understand it clearly, we can't section off Armada Way. Um uh, at at five or six o'clock, because the shops are still open and I don't know whether we can get the security to the site earlier. Morgan Sindall might want to comment on that in a second, but it looks as though we're going to have a gap and that we may not be able to avoid that gap. Uh, there's an inherent risk there, to my mind and always has been.

But if that, um, is what we're advised by the monitoring officer and the and the acting chief exec, then then we'll just have to take that risk.

00:09:24,010 --> 00:09:27,530

Martin Ivatt

It seems we're we're relying on that section on section 68. Aren't we, um, in terms of it being a CDM site and therefore their removal, uh, from the site.

But if we if we can't get the compound up and running in time, that's I I It's our weak point, isn't it? Um, so I think we wanted to check with Morgan Sindall. We've not had that conversation as Paul said about security and whether we could get them in any any earlier. But what? What what would be security's powers? Basically, you you know, I suppose you wouldn't be able to remove people from a site that's not closed off.

00:09:55,989 --> 00:09:57,650

Ray House

So to so to answer that I think there's there's another question here.

Does it mean we can't start erecting or we can't close it off?

Cos can we not start erecting but leaving it clear ways through for the public and therefore then close at the appropriate time where security then can assist? As I would imagine, there will, um, shop leavers and staff sweeping down to the site, helping them out the site. So is it a case? We can't erect a single panel so that notice goes out or we can. But we can't close it off because we could start erecting earlier but leaving clearway gates for people to still access shops and egress and then close them off so that would that would give it.

But again, that goes on the premise of whether the fencing company can in earlier whether security can get in earlier.

And speaking of security, they've got an extra 20 hands there. Once they're briefed, they'll do whatever is needed to help and assist on this, whether it's fencing or whatever. So just, uh, I think there's a thought

around that Paul whether we can start putting fencing up, but leave in clear ways that we're not blocking off from public domain and then close it or whether we can't start erecting until that notice goes out.

00:11:02,690 --> 00:11:05,789

Paul Barnard

Well, currently, it's We can't start erecting. That's the conversation. But there's a further conversation between Emma, the monitoring officer, and Giles, uh, acting chief exec later on this morning.

So as we speak today, it's we're not starting anything.

Um, until the, uh, executive decision is is I mean, I agree with you, um, for the reason I hinted that earlier, but, um but, uh, um, we're waiting on that decision from Giles and Emma. Well, it was ultimately giles' decision. I think

00:11:30,690 --> 00:11:33,590

Ray House

The the only reason I flag it is cos we've done this to the whole before. Like MTV, we fenced it, but left it open as public and now, but yeah, it'll be down to to Emma to the guide on that. As you say.

00:11:41,780 --> 00:11:42,919

James Drake

If I could, um, sorry if it just on that one, and I think that's it's it's a really good point, just from my point of view, just and the security side of things. Um, if we are going to stop, I mean, if if the decision is that we can put the fencing up earlier. If we do start to put fencing up and we find ourselves in a position where we've got it half done and we have to wait for something, then that the mere fact of putting the fencing up is going to draw obviously a lot more attention, especially if we are doing it earlier. There will be people in the city centre who will see the fencing going up, and they're more likely to see that than the announcement. And unless we are happy that we can completely secure it off straight away, we we potentially are inviting people to come in and and sort of, um, and and make themselves a, you know, sort of made their stand within.

00:12:22,669 --> 00:12:23,489

Paul Barnard

I think that's right. I mean, the reality is that I think people are monitoring the website as soon as that gets they they get, they get uh uh, we we've confirmed the Democratic support. They get notifications if they ask for them. So as soon as it, um uh, believes or not, there are people who are, uh, uh surfing our our, um, web pages. um, so I think you're right. I think the both had the potential to trigger, um, a response one. The publication of the report two the actual erection of fencing, uh, to close off Armada Way, Um, hence trying to align the two together. But there in lies the difficulty.

00:12:59,840 --> 00:13:01,020

Dave Ryland

So just a question, then. So we're talking about bringing it forward, But actually, I mean, is there a need to bring it forward?

So if we can If we can Publish you know, make publication at, uh 4.50 ultimately, 4.50. The plan plan then starts at five o'clock. nWe've we've satisfied Giles, which is which is the point that he's raising, and we can't

be acting on the site until such time as publication is made. Um, I guess I want to go back to my my first point, Which is that that time? So we've got five o'clock activity. We start on site. In which case we would have had to publicise maybe 4.50, 4.45

00:13:33,729 --> 00:13:33,840

Paul Barnard

was due to start at six, wasn't it? Not five.

00:13:36,030 --> 00:13:38,150

Dave Ryland

Yeah, but it's around. That activity on the site where Giles is is a little bit concerned around the activity on site. So but But when you look at it between five. And six, we've got team arriving. We've got the next team arriving. We've got a briefing, and then at six o'clock, we're gonna start doing the work. So we've got an hour of activity on that site that could we not have that off site? Could we not have the briefing take place somewhere else, Could we? Not just to try and condense as as limited time off site briefings, et cetera, taking place. And then So when they land on site,they're briefed and they start working straight away,and we have

00:14:09,349 --> 00:14:11,270

Paul Barnard

Morgan Sindal might want to comment on that because I think there was a discussion in that regard about briefings.

00:14:16,750 --> 00:14:17,919

Dave Chudley?

The thing is that the plan is they're doing all the inductions. And so when they rock up, just a

00:14:24,820 --> 00:14:26,609

Dave Ryland

Morgan, I can't hear you very well,

00:14:26,869 --> 00:14:28,169

Dave. That's too quiet.

-HARD TO MAKE OUT-

00:14:28,900 --> 00:14:29,479

Sorry,

00:14:30,270 --> 00:14:30,710

Right. I I

00:14:30,840 --> 00:14:31,739



cuddle Sail. Hang on,

309

00:14:32,950 --> 00:14:34,650

sitting next to his laptop. Um,

00:14:35,000 --> 00:14:37,729

Dave Chudley?

Yeah, but the plan is all the inductions are being pre done, So the briefing is just gonna be literally a briefing. Um um on the night that will be done in our Compound down here and our work there. So it's not up on the main site. It's actually down here. Where we there was that.

I'm just being down here.

Are you talking elsewhere within the city.

00:14:59,770 --> 00:15:02,669

Martin Ivatt

So you you're saying that the briefing would be in the compound, and we The question is, do we do it elsewhere at another location? So it doesn't bring that number of people under obvious surveillance into into the compound.

I mean, my my, my view, my view as I was thinking about it, it's such a minor issue, but I think we need to try and make it look like business as usual, as much as possible.

So in terms of, you know, Morgan Sindall, what time are you usually off site? And we usually close in the the, um, closing those windows on the compounds, the shutters, and this, that and the other, um, and try and make it as minimal amount of activity as possible. But yeah, What would be your view, Dave, in terms of where the briefing should be,

00:15:38,359 --> 00:15:38,940

Dave Ryland

I just, uh So all I all I wanna do is try and condense that time between loads of people who are arriving and then us doing some work on site. Because if we're if we're gonna publicise, then we wanna start work quite quickly after that. And and ultimately, if we're gonna have a load of people landing on site, then then really, Giles, from what he said earlier, is potentially gonna want that publication to have gone out. So if we can yeah, we I mean, we could brief it at Ballard House or wherever it might be to take it away from there. But I, I don't I'm not on that site. I'm just I'm I'm putting the options there at the moment as it stands, we've got an hour of kind of teams forming on the site having a briefing. But from what Giles has said is, if that's the case, he's gonna have wanted to have publicised in advance of that happening and therefore we've got an hour. But if if we could make those actions happen off site so that Giles is happy with what's going on, then, then ultimately we've got teams landing and then delivering straight away, and I think it just reduces that time of so if.

Uh uh. I mean, it's it's open for conversation. If you Mm. It's it's

00:16:42,130 --> 00:16:44,840

Morgan Sindall Office

Sorry. Dave, with with the fencing guys coming in.  
And we got guys, 18 guys come to do the fencing. How many vehicles?

uh I can't hear you.

You too far. You've got six vehicles. Which six? Transit with trailers with fencing. It's not something you can hide. The vehicles need to that in Old Town street new George Street. And I can't find up there to walk somewhere and get everything. Um, you can't sort of hide the vehicles. You need the guy there in the vehicles to do the briefing. Is that catch 22.

00:17:19,930 --> 00:17:21,819

Martin Ivatt

So that kind of ties in with what we were saying about the suggestion about about the guild hall. And I can speak with Alex and see, uh, because I suppose you could use the Guildhall car park if we get it prearranging and park the vehicles up there and do the briefing in in that building.

So I don't I don't know where you were planning to park the cars. Anyway,

00:17:39,280 --> 00:17:40,560

Morgan Sindall

I don't know what the size of the car park,

So yeah, the low loaders will have, um, Glendale's tree equipment.

-INAUDIBLE-

00:18:02,229 --> 00:18:05,599

Martin Ivatt

It's too quiet. We can't hear anything. I don't know if it's just me but can't.

Can't really hear anything.

00:18:10,010 --> 00:18:10,609

Morgan Sindall

It's what Gav said as well. It's all defence panels on the transit and everything. And the trailers. It's actually me that that's the big fee as well. So there's gonna be some big wagons.

00:18:19,439 --> 00:18:19,849

Martin Ivatt

OK, so you're not just talking about you're not just talking about the security guys arriving in their vehicles.

You're You're talking here about the out of felling equipment,

00:18:28,640 --> 00:18:29,089

Morgan Sindall

But no, the felling is not too bad. It's the fences. So the first briefing is the fences and the security guys turn up, have their briefing, they go out together. So the security guys are there to A help. Protect. So, um, divert, um, the public so we can put the fencing up the tree felling Guys don't come until after the area's secure.

And they will have a great briefing with Gav.

-INAUDIBLE-

00:19:05,550 --> 00:19:08,589

Martin Ivatt

I'm not sure we've lost them again. Haven't we? Yeah,

00:19:08,729 --> 00:19:09,839

Dave Ryland

I'm not sure we're drawing drawing a, uh, a conclusion there. Um, it's it's so hard with you guys being in that office.

This is the second meeting in a row where we're not able to hear what's being said. Um, it's it's just really, really awkward. Just can't can't make decisions because we're getting 50% of what you're saying.

Um, is my view um

OK, um,

views, then I. I suppose I'm I'm gonna put it open. Do we? Do we hold the briefings at the guild hall? Does that bring us? Bring us additional additional kind of coverage for a short period of time.

00:19:58,089 --> 00:20:00,410

James Drake

I mean, in in the absence of anybody else, Dave I.

436

00:20:00,420 --> 00:20:02,569

I completely agree with yourself If we can, um, put do everything that we don't need to do on site away from the site, it it doesn't draw attention to us if if that decision's been made, we published it on the website. People are obviously going to be looking around if we can get the briefing done somewhere else, and that makes total sense to me.

II, I think, read between the lines that they were talking about the amount of vehicles on the car park. But obviously, I don't know the size of the Guildhall Car Park, but it makes total sense to me.

00:20:23,560 --> 00:20:23,839

Ray House

Sorry, but could could we not look at Could the vehicles park on the whole promenade, which is sort of out the way the contractors then go down to there?

Or is that gonna be a contentious issue as well down to the guild or for the briefings? Then they get their vehicles and they drive on site to start erecting.

00:20:42,000 --> 00:20:44,949

?

They all go into the Guild hall. They go into the Guild Hall car park beside the as well,

00:20:45,959 --> 00:20:46,729

Ray House

I'm not sure. With the amount of fencing you got, they're gonna get all those vehicles and the fence vehicles in the Guildhall Car Park and in the front. That's my only concern.

The Guildhall will be the best place to hold all the briefings, as you say, then just move on site and look at make it look at as VA U on site. But it's those if if they got to bring their vehicles with them, it's where, where they put them.

00:21:08,780 --> 00:21:11,770

Dave Ryland

OK, look, let's say let's say we're gonna end up spending the whole meeting. Looking at this in action. I think we agreed as a group. Um, brief off site.

That location would be the guild hall.

Julian, can I ask that you You look at some form of parking solution. Are you able to do that? You've got your hand up. So that's why I've chosen you. Yeah.

00:21:25,099 --> 00:21:28,319

Julian Settingington

My my question. My question was, actually, why not just go to Coy Pool?

Because there's an awful lot of stuff out happening at Coy pool.

That's where the machinery is going. So there's a big space there to store to store the, um, for the briefings to be undertaken, and then they can just come in as and when they get the get go.

Yeah, uh, you don't You know, you just you just come in, bring them in in order, marshal them in, say, right fencing. Go. Security go, you know,

And just and just put a timeline in that allows them to come in down embankment road, one crew at a time, as they as they need in order rather than having the whole people sitting around in the area. They're out of the city and they're away and we know that we're using Coy Pool as a holding area.

That's what we're after is a holding and briefing area, and Coy pool's fine.

It's It's well, out of the way.

00:22:12,579 --> 00:22:13,770

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The thing with Coy Pool is, it's you've got restricted height, you've got restricted weight loads, you know? So, um, the actual tree cutting equipment that's gonna wait in a lay by, you know, on the A 38 because we've been told today that we've got weight restrictions and we've got height restrictions so that so that stays out of the way.

Just I've just literally come off a briefing where we've had the security.

Uh, we've had the the guys who were cutting the trees down and the fencing guys

me personally it'd be, I mean, if you want us to do the briefing in in the Guildhall of, you know, to keep it away from sight. Um, fair enough regarding parking.

By the time we briefed everyone, we need them in the vehicles and we need to get them here as ASAP.

So anything within a couple of miles away, it's you've got, you've got more chance of something going massively wrong, you know, if you get caught up in traffic, et cetera,

you know, and regarding letting. I don't know what we've talked about regarding letting the council dropping the information on the website, but I just with a meeting that I just been in there. I've said I'll liaise with the fencers Security guard.

Once the first Skin fence ends up, I'll then liaise with the tree surgeon.

He's gonna tell me exactly when his wheels are on the road. I'll then let you know when he's 10 minutes away.

And then, ideally, if we drop that information on the website, then you're not gonna have issues with getting all the kit in.

00:23:53,530 --> 00:23:53,900

Dave Ryland

OK, I'll just I'll just gonna I'll stop it there only because we've that was discussed. I know you didn't make that part of the meeting, but there is a A want to make sure there's no activity on site, no fencing gone up in advance of publication, as as it increases the chance of, uh, an appeal.

So, Giles has made that quite clear to both Paul and I that we can't be putting perimeter fencing up without such without a publication that is getting checked and reviewed today. Uh, but it's likely not to change, so it will be publicised prior to the fencing going up.

538

00:24:28,280 --> 00:24:30,800

?

If that. If that's the case, then we need to get everything as close to the site as we can.

00:24:34,089 --> 00:24:34,420

Martin Ivatt

So, then does it come back to what Ray suggested about the about the Hoe, the Hoe promenade.

00:24:43,979 --> 00:24:45,150

Paul Barnard

I'm nervous about the hoe.

I mean, he couldn't pick a more high profile place, so I would have thought that's the last place we'd want to stick something, to be honest.

00:24:54,359 --> 00:24:54,839

Ray House

Could we talk to Urban Splash. Or

that's exactly what I just suggest.

00:25:01,849 --> 00:25:02,510

?

You got Martin, with the civic building behind him, that car park behind that civic building.

You can actually drive in and drive straight back out again.

So if we could, we could relatively control that, um, mid-afternoon for access.

Uh, we could get all the vans and all the vehicles driving in there, walk through the we all get briefed.

They could walk through the steps at the back, the, um, civic square area back into the van, and they're virtually in the city centre Already.

00:25:29,770 --> 00:25:34,400

Chantelle

There is also, um, Colin Campbell, Car park. Um There's a big, like, divisive area at the, um the rear of, like, Dua and stuff that, um, vehicles could be in for a significant amount of time. And not a lot of vehicles will be parked there at that time of day.

00:25:46,219 --> 00:25:48,839

Rah House

That is, Actually, that's probably the better one, Chantelle, isn't it?

Cos it's straight up one of the streets into the city centre. Then

00:25:53,569 --> 00:25:55,520

Martin Ivatt

It's suddenly a lot more visible now, now that we've demolished some buildings along there,

00:25:58,339 --> 00:26:00,270

Chantelle

there is, um there is an area, though, if you um if you're aware of the premier shop at the bottom of New George Street behind that, um, shop the car park area there is actually quite isolated. And by five o'clock in the evening, it's starting to get dark as well.

Um, no one parks vehicles in there. Very rarely. Is there anyone there?

00:26:21,439 --> 00:26:23,800

Martin Ivatt

So you mean the the area behind Colin Campbell House Chantelle

00:26:25,770 --> 00:26:27,660

Chantelle

Um so I I don't know what it's called, but as you go into Colin Campbell from New George Street, um, take a left and then basically take a left again. They used to be like a furniture shop there,

00:26:45,020 --> 00:26:45,050

Dave Ryland

OK, and then so that if that location was chosen, where the briefing be held in Guildhall

00:26:54,099 --> 00:26:55,189

?

the Guildhall for the briefing, Um and we'll go out and logistically and look at the two entrances for Civic Square and for Colin Campbell court and see basically what we can get planned to swing round.

00:27:03,589 --> 00:27:04,060

Dave Ryland

OK, so, Jane, I missed what you said then. Sorry.

00:27:06,920 --> 00:27:10,969

Jane Slavin

It feels like we're just drawing attention to something big. Just about to happen. If we sort of

00:27:11,920 --> 00:27:12,010

Paul Barnard

I totally agree, I think we're totally over complicating it.

00:27:17,180 --> 00:27:17,689

Dave Ryland

So, over complicating it, go on. And, Paul, what would you suggest retain original plans to deliver them on site?

00:27:23,680 --> 00:27:26,130

Paul Barnard

Well, I mean, I think you know, of course, the ideal answer is to do the briefing off site.

Everyone agrees with that, But the question is, if there isn't, uh, a place that we can do that discreetly, it defeats the object of doing the off-site briefing.

Um, so, um uh, and given the likely conclusion that we can't do

anything ahead of the publication of the executive decision, if that is the conclusion, then there is going to be a gap between that decision being published on the website and the commencement of the erection of fencing in that scenario that the as I keep saying, the most obvious thing to do is to secure the site ASAP with the security and do that on site rather than raising, getting into all sorts of complex permutations about the Hoe, Colin Campbell call.

You won't get the low loaders around that corner. It's too tight. Um, so, uh, you know, I just that's my view of it. If if if the you know,

if we can't do it simultaneously, which looks like the likely conclusion, then then I think what Morgan Sindall is saying is right, that that we just have to do it on site.

Um uh, and there will be a gap, and you know what I mean. Uh, clearly, we can't, um we can't, uh, erect the fencing until the executive decision is published and there's gonna be a gap.

The gap might be 30 minutes.

It might be an hour, but we need to once we know when that publication is gonna be.

Then then there's a further conversation, Dave,

I think with Morgan Sind in terms of what's the best, um, scenario, um, to minimise the the potential for the site compound not to be made secure as soon as possible.

OK, it's it's the whole That's my view of it. But I'm not an expert. Obviously, I'm just saying it seems to me that looking at other sites that are very high profile is going to defeat the object

00:29:11,810 --> 00:29:12,489

Dave Ryland

that this is. The whole purpose of this meeting is to make sure that when we when we made a decision, we we've got a good rationale for that decision.

My view is that is that we've considered briefing off site and you're right. It's throwing out more more challenges than what it is probably going to achieve and and therefore with no, with nothing coming out.

Um, which suggests that you know, those vehicles can get in park out of sight then then we then we retain the plan. But but in terms of when I have that conversation with Giles, or if at any time we're challenged over that decision, what we can say is that we thought about multiple alternatives,

None of them bear any fruit, and we we actually stuck with the original plan.



I think the next bit we've got to work on is that that time between six and seven being as short as possible?

Um, which I'm I'm I'm satisfied with. So

663

00:30:00,709 --> 00:30:03,579

I mean, for the time being, for this moment in time,

664

00:30:03,689 --> 00:30:06,800

there's an action coming from this, which is to consider or speak to Giles to confirm what time the publication will be made and how, How far in advance of that is he happy that we can then start work on that site?

So is it 10 minutes? Is it half an hour? He needs to let us know that job,

so I'll take that as an action for here.

For the moment, briefing remains on site vehicles turn up on site.

And and we've We've we've discussed it. Any objections to that?

00:30:29,420 --> 00:30:29,689

Dave Ryland

No?

00:30:30,780 --> 00:30:35,589

?

OK, I just want to add to that as well is that's ex that plan that we the original plan? I've just gone through all the directors of all the companies with it, and everyone's kind of buttoned up on a lot of it.

So we've already gone through that plan of parking vehicles up at the top, getting the briefing done in there,

because if you lose the element of surprise. You've got to act quickly.

If you've got people on site, you get it done and you get it up and we crack on with it.

00:31:01,560 --> 00:31:01,900

Dave Ryland

Is there? Is there thought that it will be quicker than the hour because it looks like people are arriving. And then an hour later, it will start.

Is there a thought that it will be quicker or not?

00:31:09,199 --> 00:31:14,140

Jailler?

As soon as that briefings done, I wanna get I wanna get the briefing nailed in 10 minutes. Max, we've gone through with all the directors. Now what? What the command structure is gonna be, how we gonna are we gonna deal with it from a management point of view, It's just getting the lads to give them the ads up, get him getting them in position.

That's literally as soon as the paperwork's done and the briefing's done, we want to get out there and get it done.

As soon as get the area secure, get the vehicles in, and then we're laughing. If we over it from there, it can go anywhere.

But that's the basics.

00:31:50,550 --> 00:31:51,109

Dave Ryland  
OK,

um, just going back to the agenda. We are way off agenda, and I do apologise.

I'm sure everyone's got loads of things in their calendar, but just gotta make sure we get it right.

Um, Ray. Did you want to go through your plans?

00:32:05,920 --> 00:32:07,609

Ray House  
Yes. So I've pulled together.

I've had some feedback and making some amendments from the plans Already from various individuals.

I've actually put in there a decision making,uh, flow chart, for on site team and then to a point where it becomes reputational risk or or the impact on the project risk where the TOC needs to be informed.

So I'll forward, uh, that in there. I think from my important thing is on site

Who is your project manager gonna be on site linking with the head of security, linking with the contract Morgan and their contract man, what that team is and who those team are.

And they're making the decisions on issues on site in dealing with and who from the project team is gonna be the one who is feeding back at the appropriate times to the to the TOC to the tactical operations centre.

So I think from on site, you need to just discuss who is doing what role and have that team, and obviously their focus is on making sure that's delivered and reported back in decision making.

Um, not trying to teach anyone to suck egg here again. Is any actions taken date time? Who made that decision? Who was involved? What happened?

Because you can bet your bottom dollar here there will be some sort of legal challenge to this afterwards.

And lawyers are gonna wanna say what statements on everything that's done.

So just make sure you've got a notebook and a pen and just scribble everything down. I know security will be doing that because it would be worth it to go or take photos with your camera, phones of issues and and stuff and that

Just don't underestimate the the aftermath afterwards.

If it happens and you go, I'm trying to remember just gather as much intel as possible.

Obviously, we're working on the on the fact that that this is a CDM site and obviously that belongs to Morgan Sindall And we're operating as the client client and and everything else we're doing here to system. But it is important, and I'm sure they will have it in hand that those perimeter sites have got CD M signage on because that only adds weight to, uh, how we're operating and under what legislation we're operating, should it go to court again. So again, I don't mean to teach anyone to suck eggs, but all these things are important.

And I think once the outside single skin's up, that will make life easier. And security is easier until we get the second skin up so that initial outside skin is the important thing, and then the secondary skin. After that, um, will be important, uh, from a decision making process. Uh, I've sort of tweaked a few things I have put having spoken to Giles this morning timings of when he would like to see updates.

So really, he would like updates from someone every half hour for the first three hours. And then they'll agree.

Further updates after that. So again, it's it's someone within that group who isn't gonna be tied up operationally and dealing with issues that can give those updates. So it's just sorting it out. That and who that's gonna be, um, on site there,

uh, going through just to give you an update.

I did a weather update couldn't be worse for you. It's clear blue skies tomorrow from three o'clock onwards.

Um, it's seven degrees, though. It is dropping down to minus one overnight, uh, and through the night into early hours of the morning.

So it is gonna be extremely cold overnight, but unfortunately, it is clear blue skies with about five degrees from three o'clock onwards.

Um, which isn't sort of great for the contractors doing the work that it is not raining, but not great for us from a a deterrent point of view. Uh, on there as well.

I've done a update. Coms list. Thanks for, um, yeah, Ellie's details and that and put in there. And I know the, uh, seal protection team are working on sort of staffing and Rotas for covering everything off there.

Uh, from a policing point of view. When do you think we'll get a log number? You're talking about us having a log number. If we have to call treble nine or are we talking about no police presence? James, I don't

00:35:59,840 --> 00:35:59,860

James Drake

Yeah, I did ask, um so, Brad, who's, uh he's He's on. Later today. He's going to be the sergeant on the scene. with me. Uh, I did ask him to put a log on on the day, but I think in in hindsight,

I'll probably get that log put on today, and I'll communicate that to you guys. So that you you're aware,

Um, I'll get that put on.

00:36:17,449 --> 00:36:19,770

Ray House

Yeah, I think it's just important for security to have that. And speaking of security again as well, they've got their mobile command unit on on site. So what they do if they have to detain anyone, they'll hold them there. And when they ring through, they'll give an agreed handover point. So in in that operational plan is a map with all the exits. Uh, entrances numbered, and it's whether it's east, um, Mayflower, West, Mayflower, east, whatever.

So they can give that detail and share that from that map of where that handover point is, just to try and make it easy.

99% sure, you know, this isn't gonna happen, But it is, um, in that briefing with the guys, security and everyone else, should there be a fire in a business or a residential property or swass to have to get to someone in the resident residential property again that same information going to them of the best access point, because obviously, you are gonna have to break fence lines.

You can't deny access for an ambulance for a medical incident or the fire service.

There's also the agreed emergency access route, so consideration that with the fence lines and they might be have to be able to have if you have an emergency, hopefully touching wood we have. I don't think we've had anything major in the city centre to deal with like that recently, but it's just to have it on the radar of we can't deny access to any of that. And I'm sure you wouldn't for preserving life. So just just having that plan in the back of your mind of who's gonna do what should that happen?

But it's it's all listed in that plan. And if anybody needs to speak to me afterwards or drop me an email for any further explanation of it,

I'm happy to go through that. I'm gonna be on on call on the end of teams of the whole process of this anyway as well, so in there. Um, other than that, uh, it's it's pretty straightforward

I have. You might think it's extreme. I had it in there about suspect packages and bombs in the process for that, if these people are as determined as you say they are, I'm not saying it would be real.

But it's something that they might use to cause disruption of leaving something around again. The police of a sorry. The security very well versed in dealing with this after they have with for for major events in MTV and such. Like

So, um, they do know that process.

And we run that first before it needs to cause any panic or escalation.

But I'm just thinking that's a tactic they may use. Sorry, Phil.

00:38:42,010 --> 00:38:46,310

Jailler ?

Yeah. So have we managed to avert all the buses and coaches for the night?

00:38:49,649 --> 00:38:51,189

Martin Ivatt

Yeah, the buses. Um, Mayflower street isn't used by buses at the moment because of the works that are being undertaken.

Um, and we believe the coaches come in from the other end.

00:38:59,510 --> 00:38:59,540

Jailler?

Ok, thank you.

00:39:02,110 --> 00:39:03,949

Ray House

So my other thing that I've put in the plan here is obviously from a security perspective, the guys have got, uh, who are dealing with all the issues. Have got body cams on they'll have their mobile CCTV.

So they'll catch as much information on this Should it be needed as well.

Their sort of real level of control here is gonna end up that CDM line. So if anything that's happening outside or further outside, and I know it was raised about protesters blocking roads and that that is probably gonna become a slow time issue of speaking to the police and how you know how they deal with that and get people in because security will have no authority to manhandle people off the highway to allow vehicles to move in. So just just be aware of that one,

uh, again evacuation. Hopefully don't need it, but just have in the back of your mind whether where you're gonna send people, whether it's gonna be the May Flower Street Car Park Guild or Piazza Coach station, whatever. Just just have a plan in your, you know,

in your mind where you're gonna tell people and stay there

until they tell their com to come back and security of, you know, secure the site. Until that clears.

Like I said, hopefully none of this will be needed at all, but at least it's there written down, uh, and you've got some of the work to Should it happen in the worst case scenario, Um, if anyone's got any other questions at this point or anything, they they've seen in there that they feels inaccurate or what's changed. Either let me know or drop me an email, and I'll get the SE. My plan is within an hour and a half. This meeting is to get the second draught of this plan out to everyone so it can be shared.

00:40:35,070 --> 00:40:38,750

Dave Ryland

So I'm gonna go by show of hands, Ray. Thank you very much.

Um, Julian, your hand was up first. Then it was Martin, then Dave.

00:40:42,750 --> 00:40:44,429

Julian

OK, Could I just have somebody? Because we we did sort of pick up an action there about clarifying the bus and coach arrangements for for the coach station.

Could we just have a name to take that forward, please?

00:40:54,120 --> 00:40:57,060

Dave Ryland

Yeah. Martin, You said you did. You say you would liaise with them? You're fairly certain they're not. Can we get a clar clarity on that?

00:41:01,260 --> 00:41:06,260

Martin Ivatt

Yeah, I think we had spoken with, uh, city bus or the Mayflower Street team.

Um, might be Nick Nick Carter on the corner. I don't know if you had that chat or not.

Um, but, um, we we can let's get some clarity on it. Let's get it, um, written

We're gonna get some signs Also that are gonna go at either end of Mayflower Street saying local access only.

Um, so we're not closing the road cos we don't have the the permit to do it. Um, so access still will be allowed through by the means of the banks, but, um, we're putting signs up to deter that.

00:41:35,270 --> 00:41:39,250

Nick Cater

Yeah, I think we do need to get clarification on the the buses of the coaches, Martin. So we'll do that after this meeting.

So currently, the route is not is not open for for buses.

00:41:49,179 --> 00:41:49,780

Dave Ryland

OK, so action recorded there. Um Thank you, Julian. Uh, Martin,

00:41:55,899 --> 00:41:57,000

Martin Ivatt

um, it was on. Yeah. Just think about who's gonna be on site tomorrow night with with it'll be me. Me and Paul will be in the cabin, and everyone else will be at Ballard as far as I understand.

Um, so I guess it will be down to between me and Paul to make the half hour updates to Giles with updates from the Morgan Sindall team and Phil whether you're on site as well. Um, I don't know what, what, what your plan is.

But I think ultimately those half hour updates for that it will be for me or Paul.

00:42:21,489 --> 00:42:27,149

Dave Ryland

OK, and given the are you going to be positioned where, um, Phil at all are now just trying to

00:42:30,719 --> 00:42:31,659

Martin Ivatt

be in the cabin there? Yeah,

00:42:34,030 --> 00:42:36,909

Dave Ryland

we will. We'll start some meetings with you and Paul. and then what we'll do is keep a a continual review of those meetings and then should such time should we reach a time where we think, actually, everything's in order. Now, uh, we can stand them down, but for the moment, we we will get them set up. Um, there is an action there for us. Brilliant. OK, uh, Dave.

00:42:54,439 --> 00:42:55,419

Dave Bate

Cheers, Dave. Just a quick one. just following on from the the point that Martha just made about being on site.

Uh, we did discuss yesterday. I think Ray and yourself and I around having using the library potentially for that kind of forward commands point space. If we're asking for teams invites because the signal in that cabin is particularly poor.

Um, or think about an alternative way of updating the tactical Operations Centre.

00:43:19,479 --> 00:43:20,149

Dave Ryland

Yeah.

00:43:21,199 --> 00:43:23,620

Dave Bate

Where where is that cabin? Sorry, I. I obviously I know you're in a cabin.

Where are you?

00:43:24,689 --> 00:43:24,919

Martin Ivatt

It's it's on Armada Way, the sundial

Yeah. By the north of the toilets. The subterranean toilets. yeah. It seems that the signals is OK. Except for in these kind of teams calls. That seems to be the biggest problem. Um, So I think we, um I think if we do teams calls, it'll have to be just by an individual's laptop, not using all of the TV and the speakers and whatever.

We just do it through a laptop.

00:43:49,209 --> 00:43:49,520

Dave Ryland

Yeah, I mean,

I mean, ultimately, th those meetings could be very quick. Touch base meetings.

Um, so, uh, a one on one.

If you you and Paul are on site, sat side by side, you'll coordinate that information into you guys, and then just relay it will be, You know, you'll have me. Giles. Uh, Ellie. Um, Emma, you know, there's gonna be a a few people there.

Kind of you can relay information to at the other end but for you guys just make it work for that because that communication is incredibly challenging.

00:44:19,889 --> 00:44:21,360

Martin Ivatt

Um, it is, Yeah.

00:44:22,729 --> 00:44:24,969

Dave Ryland

OK, uh, Julian and your hand went back up as well. Is there something more from you?

00:44:26,939 --> 00:44:28,149

Julian Settington

Um, no, it was only the, um it was only I was just raising the issue of the coms with the cabin.

Um, same as Dave Bate did. But we've covered that off.

00:44:33,370 --> 00:44:33,989

Dave Ryland

OK,

Superb.

So, um, Ray, just one of the other things we didn't talk about, uh, in the plan was around the briefing around for 900 for CCTV.

Um, is is there any communications plan from yourself?

Martin, Paul, Nick, uh, to to update them to find out how much coverage they've got on for the evening, just in case something does go wrong. Have they got enough operatives working that evening



to cover that? And plus any other incident which may make our own city? Julian.

00:45:00,399 --> 00:45:04,889

Julian Settingington

Well, I had a conversation with, um Darren earlier this morning. There are two operatives on, um, on CCTV tomorrow night, and I understand the camera that was out has been repaired.

That's the one at the north of the area. which now, um, which now has a view down armada way. Um, currently, the view is obscured by trees,

Um, which so that there may be a better view throughout the evening.

Um, yeah,  
Unfortunately,

1015

00:45:33,050 --> 00:45:38,780

there is no possibility of a feed from the from CCTV through to Ballard House. So the the only eyes on will be from, um uh, in the in the CCTV room. I think the police have got access to it, haven't you, James?

Have you got secondary access to,

00:45:51,409 --> 00:45:52,129

James Drake

yeah, we have. But, um, I in the in the main response room, but I'm planning to be on the, uh, with my team being on site anyway.

00:45:57,620 --> 00:46:00,739

Julian Settingington

So So? So the old mark one eyeball is gonna be there anyway,

00:46:01,550 --> 00:46:05,139

Ray House

Julian, I'll make sure I get the CCTV rooms number and put that in the plan, then because, uh, TOC might want to speak to them Direct.

00:46:08,310 --> 00:46:09,340

Julian Settingington

Ok, that's great.

00:46:14,100 --> 00:46:14,719

Dave

Um, super very, very conscious of time. And I do apologise to everyone who's called in for this meeting. Um uh, in terms of other actions in your email, Ray, is there anything that we need to pick up on here Or do you? Do you think you've covered that

00:46:28,550 --> 00:46:29,090

Ray House  
bear with me?

Just bear with me one second.

00:46:39,149 --> 00:46:40,820

?  
are we gonna stand down Central Library?

00:46:40,830 --> 00:46:43,570

?  
If so, I'll I'll make that call or do we still need access? Do you think,

1045

00:46:47,689 --> 00:46:49,889

Dave Ryland  
would I would stand that down. I think I think we might make it more complicated than it's worth. And I think if we've got fallback of mobile phones

00:46:54,810 --> 00:46:58,360

Ray House  
Yeah, so sorry, Dave. Um, obviously I spoke to Jane about this yesterday. I think it's really important that we get a sort of coms statement that the staff are briefed with the security staff. So if they're, you know, cornered by media or protesters and that everybody is saying the same thing, people aren't left to put their own spin on what they should be telling people.

So there is a standing statement for staff that, you know, this is the answer that you give to media or anybody that stops you. You know, it's a it's a a message that comes across from everybody. There's no different messages going out on the night.

If they're, uh if they're stopped and that can be incorporated in the briefings at the beginning of the night. Uh, should we talk about emergencies? And we talked about that? You're going to sort out who's who's dealing with what on site more. And so that's great.

00:47:43,409 --> 00:47:46,199

Dave Ryland  
Rather than moving on, you're just gonna cover it bit by bit.  
So, Jane, have you got I've seen you've come up you Are you able to comment on that?

00:47:49,620 --> 00:47:53,570

Jane Slavin  
But yeah, I was I was just gonna say, keep it really simple. Don't get involved. Um, And for, um, any of the contractors to say there's a statement on Plymouth City Council's new site about what we're doing end of

00:48:01,030 --> 00:48:01,399

Elinor Firth

yeah, I was about to say the same thing. That's what that's what the If anyone is asked a statement on the council website

00:48:12,110 --> 00:48:14,179

Ray House

again, that just needs to be fed in the briefings to everybody. So that's just, you know, across the board.

00:48:19,489 --> 00:48:21,520

Dave Ryland

Brilliant. Sorry. I didn't mean to cut across you

00:48:23,719 --> 00:48:27,020

Ray House

as we go through. Um, like I said, emergency and who's dealing with Martin's mentioned that they'll discuss who's gonna be dealing with what? And sort that out on site and again. Rendezvous points. They'll look at what they're gonna, um, do on site there. Uh, from from that, uh, we've talked about recording of stuff, um, I. I do think it's key with this because I do think probably we're gonna get some legal challenges afterwards. So it's just handy to have all that information.

Who? Who decided what did what at what times and the rationale for it.

Even It's just scribbled on the notepad and and dealt with later,

uh, and and again, something Giles brought up with me earlier on. You know, accidents and incidents are mentioned in in in the plan, and we have a normal PCC process of dealing with that.

But Giles has asked that the TOC be informed of any immediately should they happen just so that they're on their radar, Um, of of dealing with and again. The other thing is of when, when we release this to others and who those others are, and from my thinking, at this point, it is really swashed. And then some fire and rescue,

uh, are the two key ones that we need to know about this and have this plan.

And I think, um, Dave, we were talking about how how we best get them out to to them. And at what point?

1111

00:49:38,810 --> 00:49:41,260

Dave Bate?

Absolutely. Yeah, I think once you've got that final version

I, I will perhaps have a chat with our our contacting, Um, via

00:49:46,010 --> 00:49:48,560

Ray House

OK, so I mean, the one question for me, then, is everyone happy that I put I'm I'm aiming. He says with the best will in the world. So about 3.30, 4 o'clock today, I'll have all these amendments that people have sent me.

I'll distribute it to everybody on this list.

I'm just gonna make sure on the chat I catch your phone number there, James and, um and I'll share that to everybody.

Uh, who's who's on there. And unless anyone comes back, that will be the the final operational plan for this. And what, uh, we will be working to on the day.

00:50:23,560 --> 00:50:27,250

James Drake

Ray, can I just ask as well? Um, I, I know you've covered it in the plan, but just when?

When? When the decision is made. Where the briefing and and probably on site, obviously. But just make make it clear when everybody is going to be on site because, um, what I want to do is I want to make sure that our guys coincide with everybody because I don't want to, you know, even two or three police officers going in and hanging around in the area is going to draw unnecessary attention to it if you're not there. So I just want to make sure that we arrive exactly at the same time as you.

00:50:47,899 --> 00:50:48,300

Ray House

Um, Martin can you update me on that later on? Could you drop drop me a quick email? Just I'll,

00:50:54,320 --> 00:50:56,139

Martin Ivatt

uh, I'll speak with the chaps at Morgan's and get back to you,

00:50:57,709 --> 00:51:01,669

James Drake

and And I intend to be, um, on the site as well. Just, uh, walking around in the area. Um, so, I I won't be going to a command post, But just where is the command post? Just so I know if I do need to sort of go and liaise with anyone,

00:51:08,389 --> 00:51:10,620

Ray House

what on site or the tactical command?

00:51:10,939 --> 00:51:11,659

James Drake

Well, both,

00:51:12,429 --> 00:51:14,790

Ray House

uh, tactical Ballard house. Uh, and on site will be What? The cabins? That B by the toilets in new George Street, Martin.

00:51:20,179 --> 00:51:20,479

Martin Ivatt

Yeah. Yeah, that's right. And we can give you the code as well. If you want it changed to get into the compound if you need to, you know, we we'll be in the offices upstairs.

00:51:29,110 --> 00:51:31,510

James Drake

Yeah. No, that that's fine. I I've left my number there.

So, like I said, I intend to sort of outside anyway. So, uh OK, that's brilliant. Thank you,

00:51:38,219 --> 00:51:40,600

Dave Ryland

Super man. I. I know. We've We've jumped around a lot. We've got a few actions that are written down for from this meeting.

Rays made it really clear that he wishes to circulate this plan between three. And four. So we need to get any any amendments over to him quite quickly. Um, I am conscious of time consciously agenda items. Um, so I'm gonna scrap quite a few of them. Um, are there any actions? Especially ray for yourself at the moment.

Is there any actions that you feel, uh, from what you've seen that we need to be discussing prior to the close of this meeting?

00:52:07,760 --> 00:52:08,219

Ray House

No.

If if we're following what we've agreed in the meeting today, and that's all done, then I think that's that's is on track, and as much as we can do, given the you know, it's the whole thing about the announcement and that. So that's we're on track. Other than that, I think, Dave.

00:52:21,310 --> 00:52:21,899

Dave Ryland

OK, so I think I think it is is assuming that the plan, uh, as as is is static. So we're not gonna move the five o'clock meet, et cetera. Then I think Giles would probably look at a publication at 4. 45 or or there or thereabouts.

Maybe.

Uh, it depends on what Emma says. Um, so I will take that as an action for me. I'll speak to you. I'll try and find out. What?

What advice has been passed around that, um and then make sure that's fed back in terms of there are still quite a few little moving bits of this.

Do we want to have a reconvene prior to tomorrow evening?

Uh, just, uh, and try and keep that one to a true half an hour just to make sure we're happy. I know this feels like we are over egging it. Um, but it's I would rather put a bit of effort into this side of it than than to wish,uh, wish I had, uh, when I'm being called up in front of a review.

Um, so, uh uh uh, Go. I think it was a thumbs up. Are we happy for a quick half an hour? Maybe tomorrow lunchtime or mid morning? Yeah. Thumbs. I'm gonna take a few

Super. OK? All right. So there was another action there.

Um, any other actions that we've we've picked out, we will make contact. Direct on.

Um, everybody, uh, has been has been really good talking that out today and and kind of getting some rounded views,

So yep. Phil,

00:53:35,439 --> 00:53:39,020

Gav

Um, just a quick one, right? Is it? Is it worth

I'm gonna be?

Well, I'm going to be a man in it from Morgan sindal perspective. So you're saying about the guy who's going to liaise with everyone That's gonna be me?

Um, do you want me to stay on the line with you for 10 or 15 minutes? Because there a bit more in depth than it should have a plan, etcetera. Just so you're happy with it all?

00:54:04,449 --> 00:54:05,469

Ray House

Yeah, absolutely

00:54:07,909 --> 00:54:08,429

Dave Ryland

brilliant. OK, then I will. I'll call close to the meeting. We'll reconvene this tomorrow. Um, Julian, Dave, I'll speak to you in a little bit um, and Ray, Um, but everyone else.

Thank you ever so much for your time.

Uh, if anything changes, any of your intelligence comes in anything else like that,

Please just make us aware, and we'll reassess what we've put in place.

All right, Thank you very much.

00:54:32,679 --> 00:54:33,050

Martin Ivatt

uh Gav, shall I stay in for this bit?

00:54:35,919 --> 00:54:37,810

Gav?

Yeah, Yeah, if you could Martin.

00:54:40,350 --> 00:54:40,969

Ray House

So from my perspective, Phil, it's just deciding what your structure is on site.

Who's, Who's the decision maker? Uh, and I would say you probably want that group to include the security manager or director. And so if if Phil if you're representing Morgan Sindall, because obviously it's their site CD M site.

And obviously someone from PCC from a projects team because it's our project and someone from security, because obviously they're managing issues on site. And that's what I would call your sort of management team on site. Obviously, some of you are gonna be out on site in the evening and and dealing with various things, but I would say that is the group of three decision makers of things happening and you know how and what you're gonna do.

And again, what I've put in there, Martin, is that at what point you feel what's happening on site is gonna step on an impact of you being able to deliver what you're delivering or reputational risk to Morgan Sindall or PCC? is that's the draw of Giles and that into them and giving them facts and and getting a direction from them rather than being on your shoulders from becoming what I call almost business as usual, a few problems to, you know, there I say, a cluster fuck of protesters.

00:55:59,959 --> 00:56:03,489

Martin Ivatt

Um, no, I'm with you with you Ray, right? I think I'll it'll be me and me, Paul taking the advice of Gav,uh, and others on the site who are dealing with the different component moving parts, you know, ultimately.

So I think it'd be reliant on Gav for you speaking to me and Paul about any problems that are coming up or pro or what we're doing half hourly. And then we report that back because you're right, Ray. I think Project Side has to be an officer. I would have thought reporting back to Giles, and it's a PCC project. So, um Yeah, but I'll have to take the II. ,

00:56:33,600 --> 00:56:33,870

Ray House

I know you know, you guys are there principally to make sure the trees are down and removed and and that operation. But this is the potential of you know what's gonna interfere with all that?

So it's it's sort of running this in tandem with letting that get on, but obviously keeping an eye on and managing it.

Um, yeah, difficult situation.

Uh, but again, it's just it's just And I would write down somewhere who that group is, and this is And I can't stress enough from, you know, obviously my background in events and doing all of MTV safety stuff and my my previous life being a construction site manager. So I I empathise and know where you guys are going through as well. Cos that's the background I come from. It's it's that crossover of the two. It's really, really difficult. And the only grounds at the moment is the CD M regs that we've got of interfering with business and that that's gonna give security the powers to do what they they do.

Um, so you know, and and they they will do what they need to do once that So And the fence line as we know, is the initial point. It's frustrating. I think that the announcement's gonna go out before the fence lines up. That's that's what I think now is gonna be the dangerous hour for you guys. And I think if you get past the first two hours, then you're in with a fighting chance.

1309

00:57:46,360 --> 00:57:49,020

Gav

Do you want me to give you the heads up? What? We've squared away already, right?

00:57:52,830 --> 00:57:54,969

Ray House

So yeah, absolutely. If you want me put in the plan, I'll put it in shoot away.

00:57:55,860 --> 00:57:56,919

Gav

Right. So the the opsroom is gonna be in the site office.

So in in that team is going to be myself a member from the council,

The director of the security team.

Yeah. So anything that actually happens on site, I reckon pretty much the way we're gonna put the fence up, we're gonna put the ex external skin up. First,

we're gonna get the triangle sections in the corners so we can if it kicks off,

we can funnel people down at the corners, and then we can deal with deal with that with security.

So we're gonna we're gonna ban the ops room

And what I have done is on all the vulnerable points of all the processing areas.

We've got two processing areas everywhere. We've got Heras fencing. We've got three signs to win up on the inside skin, and it's gonna be the name of the road.

Now, that name of the road is gonna be the call sign for each individual area.

So, for example, if it goes pear shaped up at cot for an out, someone gets on the net and says there's loads of protest that turned up.



If we haven't got anything to reference it with,  
no one's gonna know where to go.

00:59:11,739 --> 00:59:11,870

Ray House

So Have you seen Have you seen a copy of the ops plan yet?

00:59:17,439 --> 00:59:17,560

?

Uh, no. We haven't seen yours either Ray.

00:59:21,850 --> 00:59:25,080

Ray House

Martin, can we share this on what I have done in the ops plan? Just to let you know, I have marked, um, all those all those roads.

So I've numbered all the gates from 1 to 7. And other than the Copthorne ones what I've also done is put East Lake. Sorry, Mayflower, East Mayflower, West Cornwall, Cornwall Street,

East Cornwall Street, West New George Street. So it's done by east and west of each of those streets on there and a number. So if you want to take the information from that plan, it just means then if you have an emergency, the emergency services are working for those numbers in those streets, and there's not too sort of different numbers and names going on, so people get confused. I haven't done the copthorne on, so please feel free to do whatever you want up there.

But I'll make sure that Martin shares shares this plan. Like I said, I'm just I've got a few alterations to do. I'll bang them out. I probably can actually find your email addresses in the chain of the emails going on, so I'll make sure I send them to you direct as soon as they've gone out. So you've got that,  
Uh,

01:00:33,750 --> 01:00:34,729

Gav

so we So we're gonna have an ops. We're gonna be liaising with the guys on site.

The plan is, we get the site set up. We get the security out there with the guys when they're building the fences. Once the vehicles are actually on the road. They're gonna be in a lay by up on the A 38. Once they're on the road, we're gonna brief the site team the gate, et cetera.

They're gonna come in from the West so they can drop the plant off and go out through the east.

So we've we've gone through this plan with them.

That's the way the vehicle movements are gonna happen

once they're actually in sight. Then we're gonna like you say we're gonna be doing radio checks. We're gonna make sure everyone's happy in what they're doing. If there is any problems, they come directly to the ops team and then it will be up to myself and whoever's involved will have to come up with a quick set of QB OS,  
you know? So we do a about about plan.

We we do a plan, and then we we react with it and we get it. Get it squared away. Also, we've come up with a plan on site Should we get a breach to the compound? So if we get a breach to the compound and it's down at the bottom where the cabins are, we put Hoarding up segregate that area and we carry on at the top.

Yeah,  
vice versa. If they get in at the top, we segregate that area and we carry on at the bottom.

01:02:01,459 --> 01:02:04,969

Ray House

So the whole operation is not stopped and and you can carry on with part of it.

01:02:04,979 --> 01:02:08,100

Gav

the only way the operation stops is if we have a mass infill of loads of protesters.

And then what happens with that? set of CBU on that will be

if if we get a breach of the compound, every set of SE security, even the site team, we make our way up to where the tree surgeons are, uh, even an extended line. And we push right through anybody who's, uh we get to the

we get everybody in the compound and we'll deal.

So if we get a massive breaches, we get up to the top and we secure the area, get all around the fence and we come straight down and then we get into the and then we we deal with it from there, um,

actions on vehicles. So we've got a number of vehicles that are coming in once wewe're actually pro in the trees. We're going to liaise with the drivers and the gate, so they'll give a five minute warning when they're gonna get to site. We'll get security down to them areas.

When the vehicles are coming in, we open the gates, we get them in and then we close the gates

01:03:20,409 --> 01:03:22,350

Ray House

on a bonus on a bonus. From what I can tell from that meeting, conversations have happened elsewhere at a different level with the police.

And now there's gonna be a police presence on site, as there wasn't gonna be so at least if you get anyone obstructing the highway as you're trying to get into the compound and that they will deal with that because it's their remit and they're around to deal with it.

Um, I was a bit concerned last week when they're saying there's no one there because that was gonna happen. Slow time. Soobviously conversations have happened elsewhere, and, um, they will be around obviously to assist with that. So that's a bit more comforting to know that

01:03:56,590 --> 01:03:59,629

Gav

just just the last one, Ray, So plan C should should we get to that if we start having protesters in the road?

But We've got all the plant actually inside the compound whilst the plants in the compound and we're stopping people getting in.

Yeah, we not necessarily. We want protesters, but they're on the outside fair play. Uh, we're inside. We can find

plan, plan C. Should we not be able to get vehicles out on the road and get any deliveries in?

We'll lob all the trees down, and we stick them in that compound up at the top, and then we process them at a later date. so if we can't get in and out, But he's got protesters everywhere.

01:04:40,330 --> 01:04:43,229

Ray House

So so again, my thoughts If, God forbid, you know, you need to get an ambulance in or you need to get a fire appliance in is on the same premise as what you just said. This operation doesn't need to stop. You just need to make sure where they're operating is safe and and, you know, and again, that's your call.

What I'm trying not to do is is not interfere with business as usual, what you would normally do for access onto a site for that anyway, So, uh, uh, it it'll mention it in there, but That's your on site plans of assessing safety on how that would work. Because that's that's the CD M business of you running the site.

Not not what I call an operational issue here. So and again, The only thing you know from a fire appliance point of view, they need 3.7 metres clear of any overhang. That's what they're, um, that they're at. But again, you've you've got gear on site to lift fences as as as needed. So yeah, it's all it's all good, solid, workable plan.

01:05:35,100 --> 01:05:36,330

Gav

Yeah. I mean, with with the actual operation itself Oh,in a boat, something's gonna have to massively go pear shaped for it not to happen, you know, because once we get the the security up, we get the the compound up. We get the vehicles in

any which way possible. Unless there's a massive kind of you're getting loads and droves and loads of people getting in there.

Regardless, those trees will be coming down.

01:06:06,709 --> 01:06:08,699

Ray House

yeah, this isn't gonna affect your operation, but just again, it would not surprise me if they don't put a drone in the air to film everything. Just, you know, just and and And I don't mean from, yes, the spin of what you're doing, but they'll be looking for anything that's happening. That shouldn't happen safe. You know, I know you guys will be on top of safety because that's that's your job. But I just having done other events that they do,they will always be looking for a for an angle. So there's and there's nothing you can do about

01:06:41,250 --> 01:06:41,479

Martin Ivatt

So

sort that out, right?

We had, um There was there was that chat that there was. It was an exclusion zone, isn't it?

01:06:54,610 --> 01:06:55,939

Ray House

I don't think the police do You know what?

I'll drop James, Uh, an email from the police cos he just He's just emailed me and say,

Was there anything that came through about an exclusion zone?

01:07:03,830 --> 01:07:04,250

Martin Ivatt

Yeah,

I've I've I've not seen anything, but the police are discussing about maybe using their own drone, weren't they?

01:07:10,719 --> 01:07:11,050

Ray House

Yeah, I'll ask that question.

Um, I am a

I'm a little bit more relieved, actually.

You know, the police are gonna have a presence.

01:07:19,889 --> 01:07:21,010

Martin Ivatt

Yeah, definitely.

I think Dave Ryland had had a bit of a chat with them.

01:07:25,100 --> 01:07:25,429

Ray House

And I think he talked to Giles and Giles had talked to the Chief superintendent.

01:07:28,070 --> 01:07:28,489

Martin Ivatt

Right. Have we put we put some money into it or something?

01:07:32,889 --> 01:07:33,280

Ray House

I don't know. And I don't wanna know.

01:07:34,399 --> 01:07:36,550

Martin Ivatt

I think we have. I think money talks, doesn't it?

01:07:37,340 --> 01:07:39,540

Ray House

I've got to explain to the elections manager.

Well, I've done no work on the election for the last four days, but which Giles was supposed to do, and he didn't do so, but that's that's my problem. But, um,

you know, from what I can tell,

you know, all the guys there know how to run a construction site, and it's a construction site piece of work.

They're doing th this. This bit here is just if it gets away from BAU. Really?

Um, I I do, you know, and and stuff I put about bomb threat and that, you know?

Yeah, the chances aren't they're gonna do it, but I wouldn't put if they are as bad as you say they are.

I wouldn't put it past them to leave a package there or make a you know if they're that determined.

But at least like I said, security are well briefed and trained on how to deal with, You know, these situations and it won't get to evacuate and like, you know, they'd have to pretty much see sticks sticking out of her with lots of wires.

So, uh, you know,

just put those processes again so it can just show that it's been considering what we do and why we're not putting people's cos they'll twist it if it goes to the review of Oh, you put people's lives at risk and stuff like that. So

Martin Ivatt

Oh yeah, course they will

01:08:41,389 --> 01:08:43,758

Ray House

I'm just hoping that we've done all this and we don't need any of it. And it's not an issue I really do.

I mean, it's the It's the last thing that you guys need, and I'm sure you'll all be glad to see the back of these trees.

01:08:52,640 --> 01:08:56,459

Martin Ivatt

Bloody will be Ray. This has been going on for too long too long.

There's some intelligent people in there who've known exactly how to manipulate the council and its processes.

01:09:04,430 --> 01:09:04,970

Ray House

Oh yeah, yeah, absolutely. Every single time.

And then councillors get worried and scared. So

01:09:15,109 --> 01:09:19,180

Gav

just the last one. You know, if it all goes well, then I think it will do. Is there any chance you can name a road after me?

01:09:24,390 --> 01:09:26,379

Ray Houyse

I have thought a pub, surely a pub.

01:09:27,859 --> 01:09:27,890

Gav

Yeah, I'm happy with that

01:09:29,520 --> 01:09:30,839

Martin Ivatt

Ill. I do.

I do genuinely think each of these these trees, these new trees are gonna deserve little plaques next to them.

The individuals names,

01:09:41,149 --> 01:09:43,850

Ray House

I mean, from what I can tell you're You're putting what? 100 and 29 trees back and 6 to 8 metres tall. So they're not like shrubs. They're

01:09:48,770 --> 01:09:51,410

Martin Ivatt

169 going back in, I think now,

01:09:51,759 --> 01:09:53,689

Ray House

and some of them are 6 to 8 metres tall. So it's not, you know, reading the things about Oh, it'll take 30 years before they grow up. You know, you you're putting sizable trees back in and appropriate trees, not like chest chestnut is not an appropriate tree to be in that area.

01:10:04,750 --> 01:10:06,180

Martin Ivatt  
Exactly. It's not

Yeah, but I think this is

There's There's people. There's the views, isn't there? Um, Ray of tree equals good.

No matter how, no matter what kind of tree it is or if And, um, you know the fact we're cutting them down, but it this has kind of gone beyond trees.

Now, this is, I think, a degree. This is about an ego thing for the people who organise this.

01:10:24,129 --> 01:10:25,950

Ray House  
You know the irony of all this, don't you?

Which is a Jane and Nelly problem Is that PCC are hosting?

01:10:30,700 --> 01:10:31,229

Martin Ivatt  
Yes.

01:10:31,240 --> 01:10:35,799

Ray House  
The Anglo UK, France Climate change conference at the Crowne Plaza at the same time,

01:10:36,459 --> 01:10:39,120

Martin Ivatt  
isn't it on Saturday, Isn't it? Isn't it? Wednesday night,

01:10:39,810 --> 01:10:43,089

Ray House  
uh, Wednesday. I think they might be doing a bit Tuesday, but Wednesday morning.  
Yeah,

you couldn't. You couldn't write it, could you?

01:10:49,350 --> 01:10:50,379

Martin Ivatt  
No, it's brilliant.

It's brilliant.

01:10:51,540 --> 01:10:52,649

Ray House

So, I mean, if there's anything else that any of you need or consider either drop me an email or my phone number's in the plan or whatever, give me a call.

Like I said, but the plan is now I'm just gonna grab a bit of lunch and then try and get this out by four at the very latest. Yeah, so you've You've got it,

And my windows are fine, Phil. Thanks. The windows are working fine in.

01:11:15,750 --> 01:11:19,220

Phil Jailler

If you can share, share what you've got as a brief, and, um, Gavin can then sort of, uh provide his his feedback and back into it as well. So we're all singing from one

1629

01:11:23,089 --> 01:11:23,839

Ray House

I'll do. I'll do it and I'll send it to you guys for I'm sure I got your emails in the in the trail and I'll I'll send it all there and it's got, like I said, all the actions, you know, list contact numbers, everything in there. So But like I said, hopefully we don't need the bloody thing. It just, uh it just really plan the shit out of it and not need it rather than need something and think Shit.

What are we gonna do on the night?

01:11:44,609 --> 01:11:45,790

Phil Jailler

Absolutely. OK,

follow over. And, um, Gavin will be back in touch.

01:11:49,689 --> 01:11:50,330

Ray House

No problem.

01:11:51,080 --> 01:11:51,720

Phil Jailler

Lovely guys. Cheers.

01:11:53,839 --> 01:11:54,049

Ray House

Bye



